



**World Vision**

For children. For the future.

# Annual Report 2023

Long-term development cooperation together with donors  
and as part of an international network



# You make the difference

The war in Ukraine and the earthquake on the border between Turkey and Syria are just two of the events that have driven children and families from their homes in the past year. In addition to these two disasters, which dominated the media, numerous less publicised conflicts and ongoing emergencies have forced many people to flee their homes. Last year, World Vision documented the situation of displaced people in its report on the refugee crisis. The refugees surveyed stated that their income situation had deteriorated for the third year in a row. Fewer and fewer families can afford three meals a day. Children in particular as a result. And their protection is decreasing.

**16 projects directly supported**

Even though these families are currently in need of support, they still want to shape their own future. With the support of our donors, we were able to make a contribution to improving their living conditions last year. Donations to World Vision Switzerland and Liechtenstein (WVS&L) have enabled us to provide direct help in 16 projects. We would like to thank you and all our donors most sincerely for this. Your continued support enables reliable monitoring of the projects over 10 to 15 years and ensures sustainable development. Once the projects are established and have developed their full impact, we hand them over to the local population.

**98 percent local employees**

We use every franc donated with great care: 77 centimes of every franc donated is channelled into local projects. We are able to implement these projects efficiently and safely

because we are part of the international World Vision network. In order to continue carrying them out in the long term, World Vision relies on local employees for 98 percent of its work. At WVS&L, we are proud to be part of this global network. World Vision is the largest NGO worldwide in the field of water supply and in the implementation of food supply projects such as the United Nations World Food Programme.

**Thank you for your contribution**

Around 50 employees in Switzerland and Liechtenstein are committed to carrying out our projects and fulfilling our responsibility to our donors. In 2023, the positions of Foundation President and CEO were newly filled. We are delighted that we can work in these positions as part of the team, and we would like to thank all our employees for their remarkable commitment. To ensure that WVS&L can continue to support children and families in need, we would be most grateful if you would continue to support us this year, as every donation makes a difference.

  
Serge Gansner  
President of the Foundation

  
Daniel Winzenried  
CEO



## Contents

02	Greetings from the Foundation President and the CEO
04	Reaching around 1.3 million people
06	For children. For the future.
08	Emergency aid and disaster relief   Earthquakes in Turkey and Syrian
10	Emergency aid and disaster relief   Famine crisis in Ethiopia
12	Advocacy   Children's rights
14	Sustainable transformation   Development projects
16	Project completed in 2023
18	Project started in 2023
20	Donations received
21	Project expenditure by core areas
22	Project work in 2023
24	An effective network
27	Consistent improvement
28	Memberships and partnerships

**Legal information**

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Detailed information on the balance sheet and utilisation of income is provided in the separate financial report. The annual report and financial report are available at [worldvision.ch](http://worldvision.ch).

In **2023** around **1.3 million** people benefited from our development cooperation through World Vision (WVS&L) projects.



In cooperation with the **World Food Programme (WFP)** we were able to put food, emergency relief and donations in kind totalling CHF 9 039 022 to use where help was needed most.



**37 106 people** gained access to nearby clean drinking water in 2023.

**6 433 Personen** people are members of savings group.

**2 486 Personen** people have received training on financial budgeting.



**5 793 Personen**

people were trained on how to prevent new disaster-related risks and how to reduce existing ones.



We were able to educate **213 399 children** about their rights and give them a voice.



**44 193 children** attended educational programmes as part of our development projects.

**78 257 people** were supported through *livelihoods programmes* (including 39 709 children).



**30** *long-term development projects* of World Vision Switzerland and Liechtenstein in **14 countries**



We reached **214 378 people** with health and nutrition programmes.



Together with **UNICEF and UNOCHA** we deployed a total of CHF 3.27 million in aid in Afghanistan, South Sudan and Syria.



**6.5 Mio.** victims of humanitarian disasters benefited from emergency aid measures.

Thanks to a total of 25 611 child sponsorships and 2 267 project sponsorships, we were able to work towards a *better future* for children in the Global South in 2023.





# For children. For the future.

**Together with the global World Vision network, we have improved the lives of over 200 million children over the last five years by tackling the root causes of poverty.**

**World Vision Switzerland and Liechtenstein is committed to bring about positive change in the living conditions of children, their families and their entire communities worldwide and to promoting their well-being.**

The World Vision Switzerland and Liechtenstein Foundation (WVS&L) pursues the goal of enabling children all over the world to live a life without hunger and poverty. We stand up for children's rights to ensure that they can grow up in a safe environment free from violence. We strengthen their resilience and increase their chances of education so that they are given the opportunity to shape their own future.

#### **We help people help themselves**

Based on our Christian values, we support children, families and their communities in the fight against poverty and injustice through long-term development projects – regardless of ethnic

origin, religion, nationality or gender. Our work provides humanitarian aid to help people help themselves. We are committed to achieving sustainable and measurable positive change and make sure that we can hand over responsibility for each development project to the local population after 10 to 15 years. We also work openly with other stakeholders. Needless to say, we are committed to the responsible use of finances and resources. We provide our partners and donors with open and transparent information.

#### **Achieving more together**

WVS&L is part of the international children's aid organisation World Vision, one of the world's largest NGOs with around 34 000 employees and tens of thousands of volunteers. As an independent charity, we supported 30 long-term development projects and 16 specific projects in our five focus areas in the reporting year and financed them with donations from Switzerland and Liechtenstein. The global World Vision network is united by a common vision: a world where children grow up healthy and safe, and where they can flourish and live in peace – without hunger and poverty.

#### **Our five focus areas**



**Children's rights +  
Child protection**

Every child should be treated with respect and protected from abuse.



**Water +  
Hygiene**

Every child should have access to drinking water and sanitary facilities.



**Health +  
Nutrition**

Every child should have access to basic medical care and adequate and balanced nutrition.



**Education**

Every child should have access to basic education.



**Livelihoods**

Parents should have sufficient income to care for their families.





# Severe earthquake hits crisis region

The earthquake in Turkey and Syria hit a region that was already mired in crisis. World Vision and its local partner organisations immediately began providing emergency aid.

The earthquake in south-eastern Turkey and northern Syria on 6 February 2023 hit a region that has been in a state of emergency for years. The war in Syria has impacted people's lives for 12 years. Covid-19 and cholera have also hit the region hard. There were already 1.7 million refugees living in the 11 provinces of Turkey and Syria affected by the earthquake. To help these people, World Vision has been active in northern Syria and to a lesser extent in Turkey since 2013.

After the earthquake, World Vision responded on the same day and deployed its teams and partner organisations, particularly in north-west Syria. They immediately planned and launched emergency aid measures: The first measures were the urgently needed deliveries of petrol for emergency transport and heaters for emergency shelters. World Vision immediately made USD 800,000 available to partner organisations in Turkey and northern Syria. Our employees and partners on the ground clarified

the most urgent needs with the children and families affected by the disaster.

## Great uncertainty

After an initial phase focusing on life-saving emergency measures, the commitment then shifted to the repair of important sanitary facilities, education and protection measures and securing the livelihoods of the people affected, based on needs assessments carried out by World Vision. Over 40 percent of respondents in north-west Syria alone stated that most educational facilities had been damaged, if not completely destroyed; 84 percent rated access to education for their children as disrupted. The earthquake had exacerbated the already precarious security situation. People felt unsafe in the emergency shelters. A large number of children who were suddenly left to fend for themselves put a strain on the already overburdened child protection system. A lack of identity papers made family reunification difficult. There is also an

increased risk of children developing post-traumatic stress disorder. World Vision aims to help around one million people with its emergency aid measures. The programme aims to meet the basic and urgent needs of children and their families affected by the earthquake and improve their well-being. The third phase began in September 2023. It is focusing on reconstruction and stabilisation measures and is integrated into the regular aid measures for the Syrian crisis.

In a crisis situation, the focus is always on the people affected and their needs. In particular, the focus is on:



## First aid

The three areas in which those affected in north-west Syria had the most urgent need for emergency aid.

- 1. Shelter and Protection**  
98 percent needed shelter and protection from the cold.
- 2. Food and Livelihoods**  
87 percent needed emergency food and nutritional aid.
- 3. Water and Sanitation**  
64 percent had no access or insufficient access to clean water, sanitary facilities and hygiene products.

## Protecting children

The impact that disasters have on children's mental health is particularly important. In a crisis, they need rapid and targeted psychosocial support. In addition, special attention needs to be paid to their safety. In fragile situations, the most vulnerable are at risk of being exploited or exposed to other forms of violence.

## Affected employees

Wherever possible, World Vision works with local organisations. Many of our employees and volunteer supporters are local staff. In a disaster, they are the first on the ground, and at the same time, they and their families are usually affected as well. That is why, when the situation is chaotic, looking after and protecting our employees always plays an important role.

In general, after an earthquake, it is crucial that aid reaches the right place as quickly as possible. That is why we work together with local authorities, other non-governmental organisations and the United Nations. This enables us to ensure that aid is distributed correctly. We talk to the people on the ground to determine their needs. Depending on the situation, cash may provide more effective help for survivors than relief supplies.

Two earthquakes of 7.7 and 7.5 magnitudes and various aftershocks caused devastating destruction in the Turkish province of Kahramanmaraş and in northern Syria on 6 February 2023.

Over 55 000 people died and 130 000 were injured. 17.9 million people were directly impacted by the earthquake. According to UNOCHA (United Nations Office for the Coordination of Humanitarian Affairs), 10.1 million are in need of humanitarian aid.



## How emergency aid works

In emergencies and disasters, World Vision provides emergency aid quickly and without any bureaucracy. Find out more here:





# Hunger threatens the lives and future of children

Famine crises threaten millions of people worldwide. And there are more and more every day. In Ethiopia alone, UNOCHA (United Nations Office for the Coordination of Humanitarian Affairs) estimates that there were 4.6 million internally displaced people in 2023. More than 40 percent of them were children. World Vision provides aid in Ethiopia and around the world through effective programmes.

Twenty-three-year-old Kelm Zereabruk has found refuge in Selekleka, one of 69 camps for internally displaced people in the Tigray region of northern Ethiopia. When armed conflict broke out in 2020, she had to flee the fighting. Together with her newborn she sought protection in a neighbouring village. When she returned home later, all her livestock and food had been stolen. She had no choice but to go to the Selekleka refugee camp. Her baby was diagnosed with severe acute malnutrition. In the camp, she received help from World Vision's mobile health and nutrition team, which is supported by USAID's Bureau for Humanitarian Assistance.

## Teaming up to fight hunger

Armed conflict, drought due to climate change and a precarious economic situation are causing millions of people to go hungry. The Global Report on Food Crises 2023 estimates that 691 to 783 million people around the world faced hunger in the previous year. The United Nations World Food Programme works with partners worldwide to ensure food supplies. World Vision is its largest implementation partner. World Vision Switzerland and Liechtenstein contributes to these projects with CHF 250 000 in co-financing. They are mainly focussed on the distribution of food, drinking water, cash and food vouchers.



## Catastrophic situation

Kelm Zereabruk is one of thousands of young mothers who have been displaced from their homes by the armed conflict and are suffering from the catastrophic humanitarian situation. The complete collapse of economic life and essential services, such as banking and telecommunications, are massively exacerbating the plight of the people. A lack of fuel and a shortage of transport services are making the supply of food even more difficult. Especially those who are the most vulnerable, children, are suffering and are often malnourished as a result. This weakens their immune system and makes them susceptible to potentially fatal diseases. Hunger and malnutrition impair their cognitive development and can have long-term effects. According to the United Nations World Food Programme, 4.8 million people are in need of food aid in the Tigray region alone. In the whole of northern Ethiopia, the figure is 13 million.

## Life-saving food aid

In response to this humanitarian crisis, World Vision is working with the World Food Programme and other partners to provide life-saving food aid in the Tigray, Amhara and Afar regions. More than 3.5 million people have received food aid to date, while 1.2 million internally displaced people have been given access to a safe water supply. To protect children, World Vision is also setting up child-friendly spaces in the refugee centres. These spaces offer children protection and psychosocial support in times of crisis. There, they can play and learn to interact with peers. Humanitarian needs in Ethiopia remain high in spite of these measures. Food security remains a major problem.

A representative of World Vision's mobile health and nutrition team carries out a health examination on Kelm Zereabruk in Selekleka camp for internally displaced persons.

*33.3 million people*  
worldwide were affected by  
acute food insecurity in 2023.  
That is almost 40 times  
the entire population  
of Switzerland.

*14.7 million people,*  
including 8.2 million children,  
received support from  
World Vision's Global Hunger  
Response in 28 countries  
last year.

*27.4 million people*  
received support from  
World Vision in 2023 in  
cooperation with the United  
Nations World Food  
Programme. Of these,  
16.4 million were children.



## Background information

Read more on the precarious situation of displaced children and their need for protection:

**Invisible and forgotten:  
displaced children hungrier  
and at more risk than ever**







# Confident children and young people defend their rights

The community in Omugo in northern Uganda is fragile. A child protection project aims to empower children and young people and teach them peace-building measures.

## Suggestions for peaceful coexistence in Peace Clubs

She was almost thrown out of school in Omugo in northern Uganda. Her father, who lives separately from her mother, had been abusing Sarah (name changed). He verbally abused her and beat her. As a result, she often stayed away from school. When she finally joined her school's Peace Club, the other young people in the club boosted the now 17-year-old's confidence. Sarah plucked up the courage to report the abuse to the teachers in charge of the Peace Club.

## Scarred region

This is why World Vision is promoting peaceful coexistence between children, young people and adults as part of a long-term development project in Omugo focusing on child protection, among other issues. The project aims to help 10 576 children experience peaceful relationships in families and communities. They should be able to grow up free from all forms of violence and child marriage. The topic has been integrated into the curriculum at seven schools, and

14 peacemakers have been trained. In addition, 179 girls and 169 boys within Peace Clubs have also been trained as peacemakers. These children and young people learn life skills and peace-building measures. This strengthens resilience, helping to protect children aged 11 to 14 and young people aged 15 to 17 from all forms of abuse. The programme is also designed to promote peaceful coexistence between the many refugees living in Omugo and the local host community. To this end, it trains representatives of both groups.

## Positive change

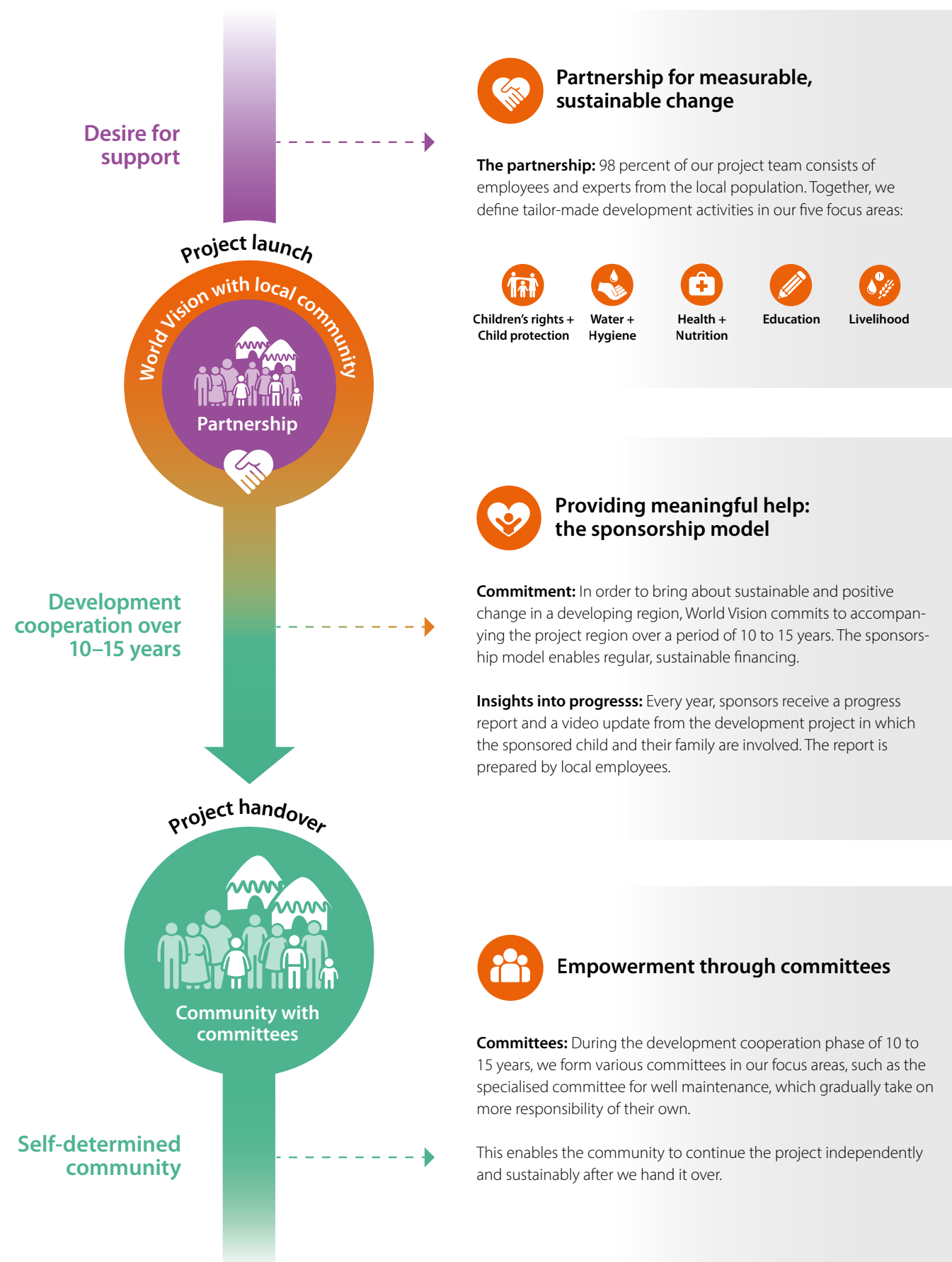
Sarah's commitment has paid off. Thanks to the peace interventions in the school and the community, which included home visits by trained volunteers, Sarah's father was able to change his behaviour. She was able to stay in school and is

now studying for her final exams. The members of the Peace Club have also contributed to other changes. In 'peace gardens', children come together and grow vegetables. With their peers, they promote peaceful coexistence, participate in the school's nutrition programmes and learn to take responsibility for the community.

## Working in a fragile environment

Omugo, on the border with South Sudan and the Democratic Republic of the Congo, is marked by war, disaster and displacement. Of the 84 000 people living in Omugo, 43 000 are refugees. This often leads to tensions. In order to meet the short-term needs of those affected in such an unstable environment while prioritising medium and long-term interventions, World Vision uses the tried-and-tested Triple Nexus approach. This means that the causes and risks of chronic long-term crises are addressed simultaneously in the areas of humanitarian aid, development cooperation and peace work.





# Sustainable transformation

## How does the project work begin?

In consultation with the local World Vision country office and the government, we select suitable project areas that are not yet well covered by other organisations. Our team, which in most cases is made up of local experts, involves all local stakeholders (interest groups). It starts off the partnership by building trust. This is because local people know best where the biggest problems lie and where it is best to begin. Together with women and men, girls and boys and representatives of local authorities and decision-makers, we assess the situation, discuss the desired changes and draw up a plan for the first, multi-year project phase. The most basic needs such as access to clean water, a balanced diet, health care and education often take priority at the beginning of development cooperation. We also strengthen the resilience of the population so that they can better protect themselves in the event of a disaster. In addition, we educate them on project management and civil rights and inform them about contact points with government authorities so that they are increasingly able to carry out project work independently.

## Securing long-term funding

Our development projects run over a period of 10 to 15 years. They therefore depend on reliable long-term financing. Our decades of experience have shown that people who take on a sponsorship with regular contributions stay with us for an average of seven years, giving us the ability that we so urgently need to plan more reliably. It also means that we have to use fewer funds to generate donations and can spend more on our actual project work. Regular progress reports and videos from the project areas show the sponsors how effective their contributions are and how the situation in the project areas improves over the years.

## Sustainable transformation – helping people help themselves

The ultimate goal of our projects is always to strengthen communities and enable them to overcome their challenges without outside help. To achieve this, we promote self-reliance, for example through committees that take responsibility from the outset. Water committees take care of the maintenance of wells and water pipes. Women offer their support to each other in self-help groups, for example by granting each other small loans so that they can earn their own income. In children's clubs and youth parliaments, children learn that their wishes and opinions matter. This also applies to the needs of children with disabilities who may previously have lacked visibility. Opportunities for participation change societies from within and allow them to thrive – for the benefit of all their members.





# Kapan Armenia

## Involving the local population ensures the project's lasting impact.

When World Vision launched the Kapan project in 2003, the population was suffering from widespread poverty and the effects of the armed conflicts in the region. Unemployment was high and agricultural productivity was low. There was a lack of infrastructure for children and health care in rural areas.

From the outset, we developed the project together with the local population. This also enabled us to ensure sustainability and involve the authorities: Founded by World Vision in 2006 and handed over seven years ago, the chil-

dren's centre continues to provide high-quality services for children in the region to this day. For the most vulnerable children, we introduced and institutionalised social services in close cooperation with the authorities. Today, good state-funded social services are in place. There is also a community social worker in every municipality. And schools and preschools now also teach topics tailored to the needs of children, such as children's rights, protection against abuse and media skills.

### The success is measurable

In Kapan, the project has improved the lives of many children. Most parents now have sufficient income. They know how to protect their children from various forms of violence. We are grateful for this considerable success.

### Examples of the changes in the project area

**Children's rights:** Children recognise when their rights are violated.



**Children's rights:** Young people rate their place of residence as supportive for their development.



**Income:** Parents are able to meet their children's basic needs.



**Child protection:** Parents raise their children without resorting to violence.



**Health:** Young children develop healthy without chronic malnutrition.



■ Situation in 2015 ■ Achieved by 2023



### What we have achieved

#### Livelihoods

Farmers have learnt how to increase yields through improved production methods and how to better utilise agricultural machinery thanks to cooperative structures.

#### Children's rights + Child protection

Parents have learnt how to better regulate their stress instead of taking it out on their children. Thanks to these measures, the proportion of children growing up without violence has increased significantly.

#### Health + Nutrition

The population learnt to successfully campaign for a better local health care system.

### The project ends – the work continues

After 20 years, the project ended in September 2023. At nearly the same time, the situation once again drastically deteriorated owing to the military operation in Nagorno-Karabakh. Once again, the civilian population, especially children, are suffering. World Vision Armenia responded immediately with life-saving measures for the families and children affected by the conflict. In an initial phase, around 5 000 displaced people received vital support such as food. Psychological first aid was also provided. World Vision is coordinating its aid with the local authorities. In the medium and long term, the focus will be on access to health care and education. We also need to show people the path to social and economic integration.

Visit by our project manager to a large family participating in the Ultra-Poor Graduation programme to improve livelihoods.

'I keep dreaming. I dream that all the children in the world will live in prosperity and believe in miracles. I will do my best to be a good example for these children.'

Lilit, primary school teacher and former sponsored child herself.

## Facts and figures



**832 children learned to speak out and increase their safety with projects of their own.**



**1 367 parents learned how to provide their young children with healthier food and better medical care.**



**493 young people acquired social skills in Life Skills Clubs and have managed to start their careers.**





# Fakolo Mali

**With its newly launched development project in Fakolo, World Vision wants to give children a dignified future.**

World Vision opened a small office in Fakolo in 2023. The municipality is located in southern Mali. A total of 32 000 people live in the area. Together with the local population, we want to give the children there a dignified future. Help is urgently needed. Because the need is great. Most people live from agriculture and livestock farming, and incomes are low: More than 70 percent of the population have to live on less than USD 2 a day. According to current estimates, more than half of the children under the age of 18 live in extreme poverty. Infrastructure is modest. There are hardly any sanitary facilities. Diarrhea is one of the most common health problems, as is malaria.

## Inadequate education

There is also a need for action when it comes to children's education. Only 66 percent of children go to school. While it is true that 77 percent of boys attend school, the figure for girls is significantly lower at 55 percent. As a result, a large proportion of people are unable to read or write. The literacy rate is 19 percent for women and 38 percent for men. Child protection is generally inadequate. Children are neglected, and child marriage is common.

## A dignified future

With four employees and various trained volunteers on site, we now want to turn to initiating sustainable development. These employees and volunteers are currently busy gaining the population's trust and identifying which children need help most urgently and which partners we can team up with to achieve



Village communities receive information about World Vision, how it carries out its work and what a long-term partnership could look like.

our goals. Initial reports show where there is the greatest need for action. Our staff in the Fakolo office are invite the poorest families to take part in the sponsorship programme. A development project is also being built on the basis of this programme. The entire village community stands to benefit from this programme.

## How a new project is created

The impetus for a new project usually comes from the local population or local authorities. World Vision clarifies whether there are enough vulnerable children who want to take part in the sponsorship programme. We assess the composition of the population and which migration movements can be expected. We also assess the willingness of the local people to actively help shape and implement the programme. Logistical issues and language barriers need to be clarified, as do coordination with other organisations and the stability of the political situation.

## What we want to achieve together

### 1. Children's rights + Child protection

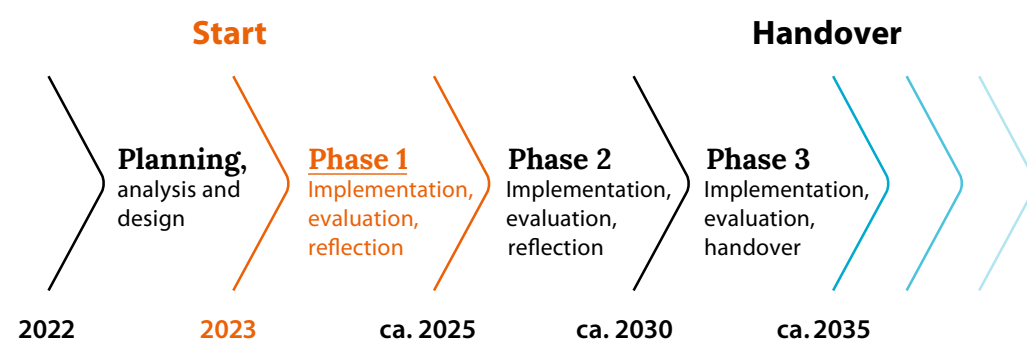
Children and young people should learn that they have a right to a life free from abuse, oppression and discrimination, and they should learn how to demand this. Parents should also be made aware of these issues.

### 2. Livelihoods

Families in need should learn how they can improve their income. They should receive support in the form of resources they can use to implement income-generating activities. The improvements achieved should make it possible for children's needs to be met in the longer term. The whole family should benefit. The community as a whole should become more resilient.

### 3. Social engagement

Parents should be informed within their communities about World Vision's sponsorship programme. They should learn to be more aware of their children's needs. Fathers and mothers should discuss which measures make sense and how they can implement them together with community leaders and stakeholders.



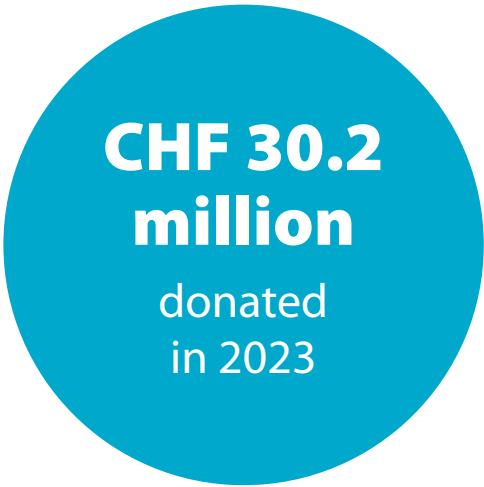
Women and girls have to fetch water and wash clothes at rudimentary and dirty water points.



A woman washes her small child's hands with soap. This is still an exception.







**62% of the income came from private individuals**

*(38% from the public sector and multi-lateral organisations such as WFP, UNHCR, UNICEF, UNOCHA, EU)*

**Donations received**

Operating income	
Private individuals	17 830 699 CHF
Companies and institutions	467 858 CHF
Foundations	426 579 CHF
Legacies	23 740 CHF
Public bodies   international	11 412 980 CHF
Public bodies   Switzerland	67 242 CHF
Total donations received	30 229 068 CHF
Operating expenses	
Projects	24 468 658 CHF
Fundraising	4 104 008 CHF
Administration	3 099 564 CHF
Total expenses	31 672 230 CHF

*77 centimes* of every franc donated went into our programmes.

**Use of donations**

- 77 % Project work
- 13 % Fundraising
- 10 % Management and administration

**Project expenditure by core areas**



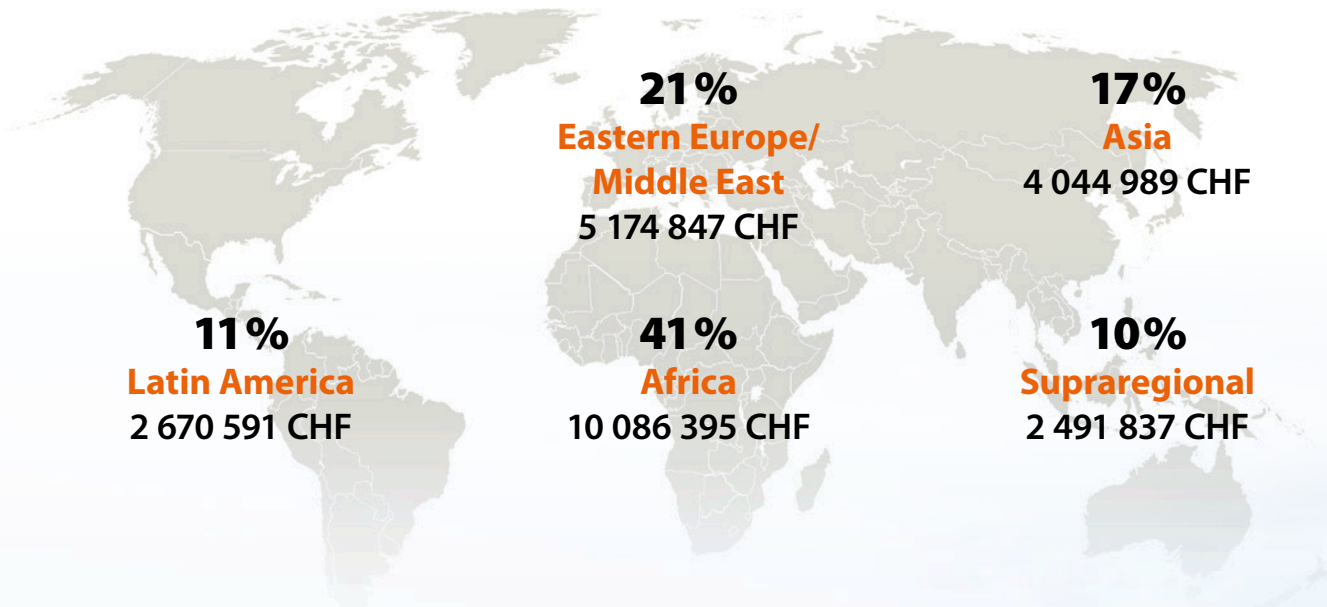
**47%**  
Development projects



**52%**  
Emergency aid and disaster relief

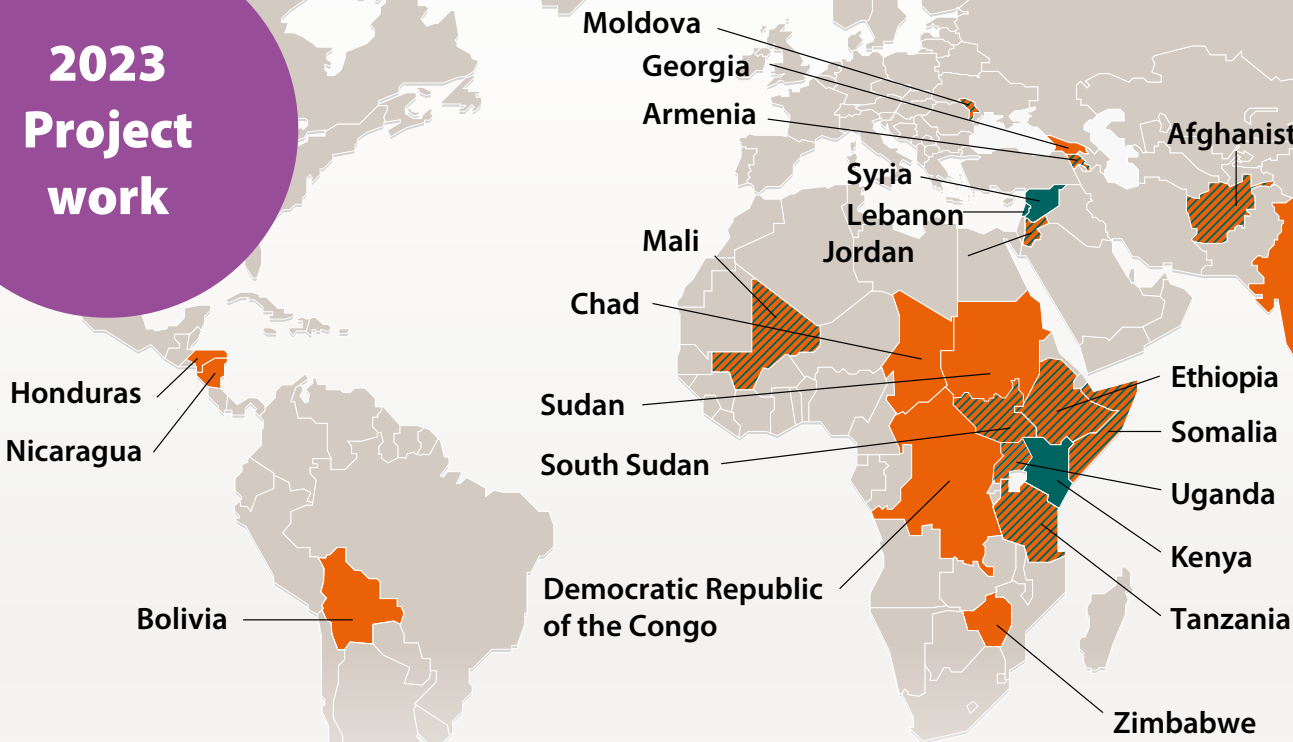


**1%**  
Advocacy and children's rights





2023  
Project  
work



Country	Project		Development assistance					Emergency aid and disaster relief	Advocacy	
		Conducted and managed projects in collaboration with partners		Child Protection	Livelihood	WASH	Health & Nutrition	Education		
Afghanistan	UNOCHA Education for refugee children in Herat		–						121 772	–
	Childhood rescue project in Herat		–						31 770	–
	UNOCHA lifesavers and winterization in the province of Ghor		–						243 781	–
	WFP World Food Programme		–						1 065 788	–
Armenia	Kapan		129 506						–	–
	Support for families in Armenia		–						–	70 226
	WFP World Food Programme		–						145 413	–
Bangladesch	Ghoraghat		152 180						–	–
	Muktagacha		476 525						–	–
	Rowangchhari		131 481						–	–
	WFP World Food Programme		–						947 408	–
Bolivia	Agroforestry against malnutrition		76 399						–	–
	Community resilience in Amazonas		91 501						–	–
	Lomas		459 918						–	–
	Nueva Promesa		289 917						–	–
	Sumaj Muju		485 862						–	–
	Wawas Kuisqa		435 383						–	–
Cambodia	Strengthening of health systems		–					–	67 242	
Chad	Beti		272 764					–	–	
Dem. Rep. Congo	Child rescue project in Rutshuru		–					13 757	–	
Ethiopia	Resilience for communities affected by drought		–					81 849	–	
	WFP World Food Programme		–					770 471	–	
Georgia	Imereti		238 438					–	–	
Honduras	Childhood rescue project in San Pedro Sula		–					–	13 757	
India	East Kameng		97 868					–	–	
	Khariar		235 702					–	–	
Jordan	Earthquake Syria/Turkey (coordinated through Jordan)		–					353 769	–	
	Water harvesting and sustainable agriculture in Ma'an Governorate		88 438					–	–	
	UNICEF Child protection in northwestern Syria		–					101 338	–	
Kenya	WFP World Food Programme		–					1 785 854	–	
Lebanon	WFP World Food Programme		–					2 537 048	–	
Mali	Diago		367 171					–	–	
	Childhood rescue project in Djenné		–					6 879	–	
	Fakoulo		131 510					–	–	
	Lozena		290 268					–	–	
	Neguela		342 771					–	–	
	WFP World Food Programme		92 229					–	–	

- Countries that World Vision Switzerland and Liechtenstein led and was **responsible for projects** in 2023.
- Countries in which World Vision Switzerland and Liechtenstein implemented projects in 2023 **together with partners**.
- Countries where World Vision Switzerland and Liechtenstein both runs projects and collaborates with partners.

Country	Project	Conducted and managed projects in collaboration with partners	Development assistance					Emergency aid and disaster relief		Advocacy
				Child Protection	Livelihood	WASH	Health & Nutrition	Education		
Moldova	WFP World Food Programme	●	—	—	—	—	—	—	38 423	—
	Assistance to households in hosting Ukrainian refugees	●	—	—	—	—	—	—	9 136	—
Mongolia	Bayangol	●	285 411	●	●	—	—	—	—	—
	Bayanzurkh	●	287 048	●	●	—	—	—	—	—
	Relief teaching pilot project in Bayangol	●	8 136	—	—	—	—	●	—	—
	School-based Innovative WASH project in Khovd	●	—	—	—	—	—	—	49 927	—
	Remedial teaching pilot project in Bayanzurkh	●	18 136	—	—	—	—	●	—	—
	Emergency aid in the event of flooding	●	—	—	—	—	—	—	43 812	—
Nepal	Jumla-Sinja	●	227 354	●	●	—	●	●	—	—
	Building resilience with children in the brick industry of Kathmandu	●	873	●	●	—	●	—	—	—
	Lamjung	●	463 365	●	●	—	●	—	—	—
Nicaragua	San Rafael del Norte	●	308 824	●	●	●	—	●	—	—
	San Ramon – Inclusion of children with disabilities	●	53 490	●	—	—	—	—	—	—
	Yali	●	455 539	●	●	●	—	●	—	—
Philippines	Childhood rescue project in Mindanao	●	—	—	—	—	—	—	13 135	—
Simbabwe	Matobo Kezi	●	228 036	—	—	—	●	—	—	—
	Tshitshi Madabe	●	368 788	●	—	●	—	●	—	—
	Izimnyama	●	46 465	—	—	—	●	—	—	—
Somalia	Childhood rescue project in Puntland	●	—	—	—	—	—	—	6 729	—
	WFP World Food Programme	●	—	—	—	—	—	—	1 262 407	—
South Sudan	UNOCHA Cross-sectoral emergency relief	●	—	—	—	—	—	—	84 362	—
	UNICEF Cholera Control in Malakal	●	—	—	—	—	—	—	392 387	—
	Emergency aid Sudan	●	—	—	—	—	—	—	44 874	—
	WFP World Food Programme	●	—	—	—	—	—	—	690 641	—
Tanzania	Kongwa FMNR Project	●	112 318	—	●	—	—	—	—	—
	Mbuka	●	632 221	●	—	●	●	●	—	—
	Wasa	●	256 268	●	●	●	●	—	—	—
	WFP World Food Programme	●	—	—	—	—	—	—	702 286	—
Uganda	Education for children and young people in Omugo	●	52 893	●	●	—	—	●	—	—
	Omugo	●	366 303	●	●	—	—	—	—	—
	Strengthening communities through innovative WASH in Omugo	●	55 133	—	●	●	●	—	—	—
	Dzaipi	●	92 571	●	—	—	—	—	—	—
	WFP World Food Programme	●	—	—	—	—	—	—	536 189	—
Vietnam	Child protection project to fight violence against children	●	—	—	—	—	—	—	—	45 357
	Tua Chau - Combating human trafficking	●	41 387	●	—	—	—	—	—	—
	Mai Chau	●	108 464	●	●	—	●	—	—	—
	Microfinancing project in Lang Chanh	●	107 540	—	●	—	—	—	—	—
	Nam Giang	●	236 637	●	●	—	●	—	—	—
		●	—	—	—	—	—	—	—	—



# An effective network

As an independent Swiss foundation, World Vision Switzerland and Liechtenstein is free to set its own focuses. At the same time, thanks to its integration into the international World Vision network, it has access to local expertise and infrastructure worldwide.

The World Vision Switzerland and Liechtenstein Foundation (WVS&L) is a member of the international World Vision network. This network is represented by offices in almost 100 countries. The organisations are linked by a partnership agreement. This agreement commits them to common guidelines, standards and values. The partnership comprises around 34 000 employees and tens of thousands of volunteers.

**Worldwide representation**

The offices in various countries carry out different functions.

**18 support offices**

In countries such as Switzerland and Liechtenstein, Germany, Canada and Australia, support offices are involved in financing and supporting development, emergency and disaster projects. They provide transparent information about projects and carry out educational work on the subject of poverty.

**7 regional offices**

These representations support and guide the country offices in terms of strategic orientation and compliance

with international guidelines. For East Africa, for example, the office is in Nairobi, Kenya.

**72 country offices**

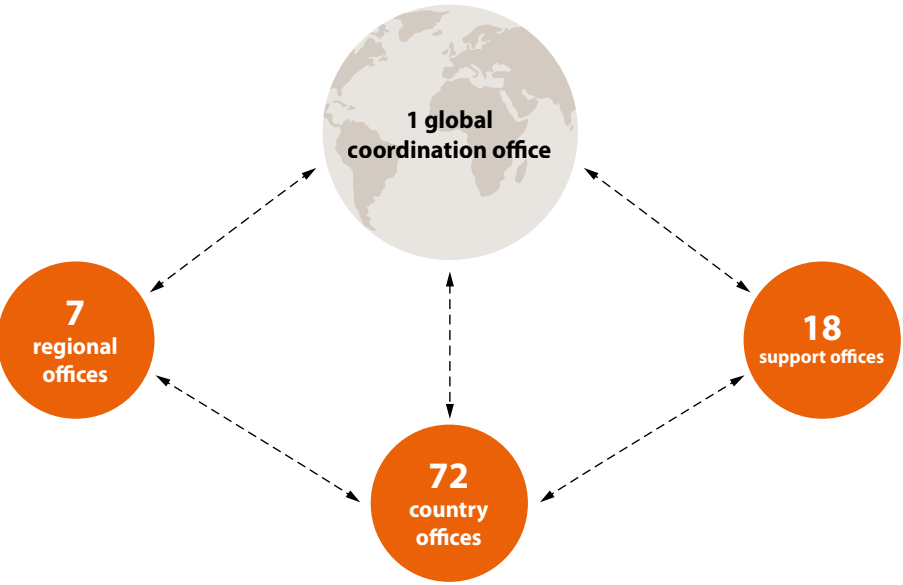
In close cooperation with local decision-makers and village communities, the country offices plan, implement and evaluate projects. They are located in countries such as Mali, Bangladesh and Nicaragua. They inform the support offices about the use of funds and the status of projects.

**1 global coordination office**

The coordination office in London organises and harmonises the efforts of the various World Vision offices. It develops the global strategy, works to make sure that it is implemented and develops the quality standards for project work.

**Our global network strengthens our work**

Integration into our international network enables WVS&L to work with local staff and functional, locally registered country offices around the world. WVS&L collaborated with 28 country offices during the reporting year. This partnership helps with access to specialists and decision-makers, e.g. at the UN and WHO, and to multinational project funds such as the World Food Programme (WFP). In emergency and disaster situations, partners can act together: The network has four globally positioned warehouses from which the necessary material is immediately available. WVS&L sets its priorities as an independent Swiss foundation on the basis of joint marketing, branding and campaign resources.



The Foundation Board



**Serge Gansner**  
President (since 1 May 2023)  
Computer scientist, coach



**Walter Huber**  
Vice-President (since 1 May 2023)  
Various board mandates



**Severin Reichenbach**  
Head of Finance, Audit and Risk Committee; Investment Manager at Alion Holding



**Hala Al-Azar**  
Head of International Programmes Committee; Vice-President of Credit Suisse Asset Management Zurich



**Charles Badenoch**  
Delegate of World Vision International; Partnership Leader, Support Office Engagement



**Christina Schenk**  
Head of Fundraising and Marketing Committee; Associate Director of Boston Consulting Group



**Gudrun Haager**  
People and Culture Committee; (since 1 April 2023) Head of Development and Management Support, Cantonal Hospital of St. Gallen

The Executive Management



**Daniel Winzenried**  
Chief Executive Officer (CEO) (since 1 May 2023)



**Peter G  th**  
Director of Finance and Controlling (since 1 April 2023)



**Philine Zimmerli**  
Director of International Programmes (since 1 December 2023)



**Ben H  berle**  
Director of Marketing and Fundraising



**Andr   Mebold**  
Director of Governance and Risks



**Corinne B  chler**  
Director of People and Culture; (until 30 September 2023)



**Amie Heath**  
Director of International Programmes; (until 30 September 2023)

Our organization

The strategic management body of WVS&L is the Foundation Board. It consisted of seven members as of October 2023. The Executive Management is responsible for operational management. It consists of five or six members. The Foundation Board and Executive Management disclose their vested interests annually. At the time of reporting, WVS&L had 50 employees. Numerous volunteers support WVS&L with their commitment.

**Corinne B  chler and Amie Heath have resigned effective at the end of the financial year. The Foundation Board and our colleagues from the Executive Management sincerely thank them both for their outstanding commitment.**



# A big thank you goes out to all of them!

In the 2023 financial year,  
WVS&L received donations  
and contributions totalling  
CHF 30 229 068.

17 854 409 CHF  
came from **private individuals**  
(including legacies).

11 480 222 CHF  
represents contributions from the **public sector**.

467 858 CHF  
was donated by **companies and organisations**.

426 579 CHF  
was contributed by **foundations**.

For detailed information, please see  
the 2023 financial report.



## Consistent improvement

**World Vision Switzerland and Liechtenstein (WVS&L) relies on internal and external audits. These show how well procedures, controls and management processes (governance) function; the extent to which laws, regulations, norms and other standards are complied with; and they reveal risks and weaknesses at an early stage.**

**Our humanitarian work (in the field) is also regularly assessed, verified and published by independent auditors.**

**'Continuous improvement' through internal audits**

In the reporting year, World Vision International reviewed the work of our Foundation Board. An international team evaluated our management processes and compliance with directives and values. The audit report confirms that our organisation meets or exceeds requirements. However, specific improvements were also pointed out to us. Our quality team in Switzerland is responsible for the internal control system (ICS). This team carries out checks relating to financial reporting, cyber security, corruption and contractual risks. Our legal responsibility is also reviewed annually by our auditors (PwC Switzerland).

**Using external audits to prevent blind spots**

We subject our work, organisation and processes to both internal and external audits. Through these audits, independent institutions and government agencies help us to uncover weaknesses and errors at an early stage. PwC Switzerland conducted the financial audit of the 2023 annual financial statements. It issued WVS&L with an unqualified opinion. In addition to the financial audit, there are other audits with different objectives, such as regulatory and standard audits. In the reporting period, the quality management system (ISO 9001) was also audited. WVS&L fulfilled the requirements for re-certification without any conditions. The audit for the non-profit Code of Ethics seal of approval achieved a certification quorum of 94 percent. The Swiss Federal Supervisory Board for Foundations also audits WVS&L every year. It has not identified any visible inconsistencies.

In addition to the Swiss organisation, the partnership's international project work is also regularly reviewed: for example, our humanitarian work is verified by the Initial Audit of 2021 by the independent auditing company HQAI in accordance with the Core Humanitarian Standards.

World Vision Switzerland and Liechtenstein is certified by the following organisations





# Memberships and partners

## World Vision International



Member of / Signatory to the Core Humanitarian Standards since 2015.



Food and Agriculture Organization of the United Nations

Official relationship with the Food and Agriculture Organization of the United Nations.



Advisor to the United Nations High Commissioner for Refugees



World Health Organization

Official relations with the World Health Organization WHO since 2013.



Official relationship status with the United Nations Office for the Coordination of Humanitarian Affairs



Signatory to the International Federation of Red Cross Code of Conduct.



World Vision is the largest implementation partner (a Capability Partner) of the United Nations World Food Programme.

## Associations, networks, partners of World Vision Switzerland and Liechtenstein



Initiative for digital innovation.



Association of Christian relief agencies, development organisations and mission societies



Platform for Swiss SMEs and entrepreneurial thinkers.



Die Schweizer Plattform für Friedensförderung  
La plateforme suisse de promotion de la paix  
La piattaforma svizzera per la promozione della pace  
The Swiss platform for peacebuilding

KOFF is a platform for dialogue and interaction with the aim of promoting peace. It is moderated by swisspeace and supported by the FDFA.



proFonds represents the interests of all non-profit foundations and associations and fosters the exchange of knowledge and experience.



RECI promotes the right to education worldwide for all.



StiftungSchweiz – largest philanthropy platform in Switzerland.



The platform aims to increase resilience in the event of a disaster.



Platform for the exchange of innovative solutions to water problems in developing and emerging countries.



Anti-corruption network – combats corruption and carries out advocacy work.

## For children. For the future.

World Vision Switzerland and Liechtenstein uses resources and donations efficiently and transparently. We are recognised by multiple national and international seals of approval.



Information on our certifications

Children's aid organisation  
WORLD VISION  
Switzerland and Liechtenstein  
Kriesbachstrasse 30  
8600 Dübendorf  
+41 44 510 15 15  
info@worldvision.ch  
worldvision.ch